

**Delegation of Authority Concerning  
Certain Patent Matters**

On behalf of Lilly ICOS LLC ("Lilly ICOS"), a Delaware limited liability company, the following authority is delegated to Douglas K. Norman, General Patent Counsel of Eli Lilly and Company:

Authority to approve and execute for and on behalf of Lilly ICOS documents in connection with patent matters relating to:

- (i) the institution, prosecution, and completion of proceedings directed towards the issuance of patents;
- (ii) the amendment, restriction, renewal, reissue, revival, maintenance, restoration, cancellation, extension, and abandonment of patents and of applications for patents;
- (iii) the institution, prosecution, and termination of proceedings of interference, opposition, revocation, and nullification, including the filing of preliminary statements, concessions of priority, disclaimers, abandonments of the contents, and abandonments of the invention;
- (iv) the settlement of patent proceedings of interference, opposition, revocation, and nullification, subject to prior approval by the Senior Vice President and General Counsel of Eli Lilly and Company;
- (v) the filing of statutory disclaimers;
- (vi) the institution, prosecution, and termination of appellate proceedings; and
- (vii) the granting and the revocation of powers of attorney in connection with any of the foregoing.

  
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Kenneth M. Ferguson  
Member, Board of Managers of Lilly ICOS LLC  
President, ICOS Corporation  
Dated: 24 July 2007